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Aims McGuinness is a senior associate with the National Center for Higher Education Management Systems (NCHEMS), a private nonprofit policy center in Boulder, Colorado. At NCHEMS, he specializes in state governance and coordination of higher education; strategic planning and restructuring higher education systems; roles and responsibilities of public institutional and multi-campus system governing boards; and international comparison of education reform. Prior to joining NCHEMS in 1993, he was director of higher education policy at the Education Commission of the States (ECS). Before joining ECS in 1975, he served as a congressional staff member and was executive assistant to the Chancellor of the University of Maine System.

Over the past twenty years, McGuinness has advised many of the states that have conducted major studies of their higher education systems and undertaken higher education reforms. Major projects (all conducted through NCHEMS) in the past five years were in Alabama, California, Indiana, Kentucky, Louisiana, Missouri, Nevada, New Mexico, New York, Oregon, Pennsylvania, Rhode Island, South Carolina, Tennessee, Texas, Virginia, Washington State, and West Virginia. Issues addressed in these projects concerned developing a “public agenda” for the future of higher education, changing relationships between the state and higher education, state policies to address issues raised by the national report card on higher education, *Measuring Up 2000/2002/2004/2006*, and reform of community and technical college systems.

McGuinness has served as a member of several international teams and advisory groups and advised other countries on higher education policy. Recent examples include:

- Organisation for Economic Co-operation and Development (OECD) review of regulatory policies in tertiary education in the Republic of Korea, senior consultant, 2006.
- OECD review of education policy for in the Dominican Republic, Rapporteur, 2005 to present.
- OECD review of education policy in the Republic of Turkey, Rapporteur, 2004-2005.
- OECD review of tertiary education policy in the Republic of Ireland, member of review team, 2004.
- International Task Group for an eight-county comparative project, *On the Edge: Securing a Sustainable Future for Higher Education*, sponsored by the Programme on Institutional Management in Higher Education (IMHE) of the OECD and the Higher

Education Funding Council for England (HEFCE). Author of the U.S. study for the project, 2002-2004.

- International Strategic Experts Group (ISEG) to the Ministry of Education and Science of the Russian Federation on Implementation of the Concept for Modernization of Education, a project jointly sponsored by the Council of Europe, World Bank and Ministry of Education, 2002-2004.
- Member of selection committee for University Administration Support Program, Fellowships in University Administration, International Research and Exchanges Board (IREX), for universities in Russia, Moldavia and other CIS countries, and Peoples Republic of China, 2002-2007.
- OECD reviews of national policies in education in three Baltic States (Estonia, Latvia, and Lithuania), Rapporteur for each of three reviews, 1999-2000.
- Consultant to the World Bank on preparation of a loan for reform of education in the Russian Federation, 1998–1999.
- OECD review of tertiary education and science policy in the Russian Federation, leading to the OECD report, *Tertiary Education and Research in the Russian Federation*, review team member, 1999.
- Advisory group of participating countries for OECD 1995-1997 thematic review of tertiary education, leading to the report, *Redefining Tertiary Education* (1998).
- OECD project team leading to report, *Russian Officer Conversion Programmes: Overview and Future*, 1996
- OECD review of education policy in the Russian Federation, leading to report, *Reviews of National Policies for Education: Russia* (OECD, 1998) review team member, 1996.
- EC/PHARE project leading to report, *Secondary Education Systems in PHARE countries: Survey and Project Proposals* (OECD, 1996). Participated in study visits to Estonia, Latvia, Lithuania, Poland and Hungary, 1996.

McGuinness is author of several papers on state higher education policy and university systems. He initiated the State Postsecondary Education Structures Sourcebook, a basic reference guide to state coordination and governance in the United States, was a principal contributor to the December 1997 edition and to a web-based version available on the ECS website (<http://www.ecs.org/clearinghouse/31/02/3102.htm>).

Recent presentations and publications include:

- OECD (2007), *Review of Regulations in Tertiary Education in the Republic of Korea: Examiners' Report*. EDU/EC (2006) 18, October 2006 (Korea: Progress in

Implementing Regulatory Reform, Chapter 6) (Rapporteur in collaboration with OECD and Korean colleagues).

- “A Continuing Debate: External Evaluation of Higher Education in the United States,” 13th Japan-Korea Joint Seminar on Educational Administration, Strategies and Problems in Higher Education Reform, October 13, 2006.
- *A Conceptual and Analytic Framework for Review of National Regulatory Policies and Practices in Higher Education*, prepared for the Education Committee, OECD, February 2006 (EDUC/EC (2006) 3).
- “Changes in Financing and State Policy Related to American Public Research Universities,” International Seminar on University Management and Higher Education Policies: Trends, Issues and Prospects, Tokyo, 19-20 September 2005.
- “The States and Higher Education” *American Higher Education in the Twenty-First Century: Social, Political, and Economic Challenges*, Altbach, P., Berdahl, R, and Gumpert, P., eds, Johns Hopkins University Press, 2nd edition, 2005.
- “Changing Relationship between States and Universities: A National Perspective,” Presentation to Forum on the Future of the Public University, Wisconsin Center for Advancement of Postsecondary Education (WISCAPE), University of Wisconsin – Madison, September 13, 2005
<http://www.wiscapewisc.edu/publications/attachments/cf012McGuinness.pdf>
- Fundacion Global Democracia Y Desarrollo, Dominican Republic, “International Experience in Developing Community Colleges,” Santo Domingo, October 18, 2004
- “Higher Education Landscape: A National Perspective,” presentation to subcommittee on university restructuring, Virginia General Assembly, October 12, 2004
- “Comparative Perspective on Reform of Higher Education Finance,” Higher Education Authority of Ireland, conference on new funding mechanisms for tertiary education, Dublin Castle, October 11, 2004
- U.S country study, including case studies of Kentucky and North Dakota, prepared for International Task Group for an eight-county comparative project, *On the Edge: Securing a Sustainable Future for Higher Education*, sponsored by the Programme on Institutional Management in Higher Education (IMHE) of the OECD and the Higher Education Funding Council for England (HEFCE), 2004.
<http://www.oecd.org/dataoecd/11/0/33642738.pdf>
- Higher Education Policy Institute, London, “Mechanisms for Achieving Institutional Diversity in Higher Education,” January 7, 2004

- “International Perspectives on the Quality Reform and the Ryssdal Commission’s Recommendations,” Reforming Norwegian Higher Education–Catching Up With International Developments?” seminar at the University of Oslo, November 2003.
- “From Forward Thinking to Action: Progress and Implementation of Education Reform,” Joint Seminar of OECD and the Ministry of Education and Research of Estonia, November 2003.
- “State Policy and the Public Interest: Is Anybody at Home,” presentation to forum on Dilemmas in American Higher Education, Macalester College, 2003.
- “State Policy and Disciplinary Balance: Perspectives from the U.S.,” presentation for the review by the Higher Education Authority of Ireland, February 2003.
- “Higher Education and the Public Interest,” a review of state policy trends in the U.S., Higher Education Funding Council for England (HEFCE), January 2003.
- “Trends in Higher Education Policy in the U.S.,” Master’s Degree Program, Higher Education Development Association (HEDDA), University of Oslo, November 2002.
- “The Role of Parliamentary Committees in Formulating Education Policy,” Joint Seminar of OECD and the Ministry of Education and Science of Lithuania, November 2002.
- “Changes in the System of Financing Higher Education in the Russian Federation,” report of the 2nd meeting of the International Strategic Experts Group. Assistance to the process of implementation of the Concept of Modernization of the Education System of the Russian Federation, Council of Europe, 2002.
- Strategic Planning and Budgeting for Universities,” at the International Symposium on University Administration, sponsored by the International Research and Exchanges Board (IREX), Moscow April 2002
- Presentations at the Salzburg Seminar on higher education reform, Salzburg, Austria, 2001 and 2002.
- Comparative perspectives on university reform, University of Tokyo, Center for Research on Higher Education and Center for National University Finance, Tokyo, 1999, 2000 and 2001.
- With G. Hayward, D. Jones and A. Timar, *Ensuring Access With Quality to California’s Community College* (National Center for Public Policy and Higher Education, 2003).
- With D. Jones, *Narrowing the Gaps in Educational Attainment Within States: A Policymaker’s Guide to Assessing and Responding to Needs for Community College Services* (Education Commission of the States, 2003).

- “A Model for Successful Restructuring,” *Restructuring Higher Education*, T. MacTaggart, ed. (Jossey-Bass Publishers, 1996).

From 1989 through 1997, McGuinness was a member of the Board of Trustees of the State Colleges in Colorado, serving as board vice chair from July 1993 through June 1995, and board chair from July 1995 through June 1997. From 1983 to 1991, he was an elected member of the Board of Education for Littleton Public Schools, serving as board president from 1987 to 1991.

McGuinness is a member of the European Association for Institutional Research (EAIR), and the Consortium of Higher Education Researchers (CHER).

McGuinness earned his undergraduate degree in political science from the University of Pennsylvania, an MBA from The George Washington University, and a Ph.D. in social science from the Maxwell School, Syracuse University.

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